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### Major Recommendations

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3. DCI instruct CIA ELINT staff officer to prepare Agency Regulation on ELINT; supplement with Instructions, Directives [REDACTED] Regulations as required.

This has been referred to the CIA ELINT staff officer for appropriate action in conjunction with the special report prepared by the Inspector General on ELINT activities.

- 4.a. DCI direct that no further support commitments be accepted by OC unless it is clearly shown that current capability can provide without deterioration of staff communications system.

It is believed this can best be handled by acquainting senior officials with the current over-extension of the Office of Communication's capabilities and requesting that any new requirements be weighed carefully against existing lower priority assignments, prior to imposing them on the Office of Communications.

- b. Immediate action be taken to reduce cable traffic.

Initial actions have been undertaken, including the organization of briefing lectures within the major components, the elimination of cable transmission of preliminary disseminations and elimination of some cryptographic relays. Other steps are being studied.

- c. DD/S and DD/P be directed to review all Clandestine Services programs and projects with required communications support and terminate those of questionable value to conserve OC capability wherever possible.

This matter is under study and detailed statistics are being compiled on the volume of traffic with the view of discussing the problem with DD/P.

- d. DD/S, DD/P and DCO conduct a study on feasibility of establishing an Agency world-wide courier pouch service, with specific reference to its cost as opposed to resulting economies in the Agency's staff communications system.

A study on this subject has been completed and the conclusions reached were that it would not be feasible to establish a world-wide courier pouch service. The estimated cost amounts to [REDACTED]

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couriers and commercial flights might be provided which would improve the present system.

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5. The DCI direct DD/P, DD/S, DD/I to jointly review CIA participation in COMINT collection with respect to:

Effect on the over-extension of OC total capabilities to maintain Agency staff communications and other Agency support commitments.

The discontinuance of those COMINT collection projects conducted on behalf of NSA.

The re-establishment of any retained on a reimbursable basis with NSA.

Preliminary discussions have been held with DD/P and DD/I representatives with the view of establishing a task force to conduct a general review of COMINT activities.

- 7.a. The DCO establish a tentative date for the abolishment of the Supplemental Programs Division (expiration of FY 1957) and to phase the responsibilities into the established units of OC.

The items in this recommendation will be reviewed on or about 1 January 1957.

- b. Action be taken immediately to transfer the OC ELINT responsibilities from SP Division to the O & T Division.

- c. The specialized organizational considerations shown to supplemental programs not be extended beyond OC Headquarters.

- 9.a. The DD/S undertake action to obtain for OC sufficient super graded positions at both Hq and major field areas commensurate with its responsibilities and equitable Agency treatment.

Three additional communications personnel have been promoted to supergrade level, and further study and consideration is being given to others.

- b. DD/S direct the Dir of Personnel to undertake a classification & wage survey of all positions in OC giving due weight to the common denomination factors mentioned above and the current "labor market" for trained communications and electronic engineering personnel.

Action is underway in the Office of Personnel and the Office of Communications to affect the required review and reclassification.

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- 9.c. DD/S direct the Dir of Personnel to conduct the wage & classification review in such a fashion that the non-technical positions within OC, e.g., administrative, secretarial, and clerical, be studied not only from the absolute basis, but on a basis of comparison with similar positions in other Agency components.

Same as "b" above.

#### Other Recommendations

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1. The regular twice weekly Telecom service be discontinued and a firm commitment be obtained from the [redacted] to furnish the necessary Telecom channels on call, and the present equipment be kept in readiness for emergency use.

These weekly Telecoms were discontinued effective 4 May 1956.
2. The Dir of Security re-evaluate the position of his office on amateur radio operations by Agency employees.

Action not yet completed. Discussions continuing with Office of Security.
7. The DD/S make space available for the OC Registry by the relocation of Finance Division.

Since the space in question continued to be occupied by the Finance Division for lack of other space into which to move personnel concerned, OC has made an interim arrangement to relieve the pressure on the OC Registry.
8. The DCO issue a "priority" statement of the functions and responsibilities of the OC Administrative Staff.

Statements of functions and responsibilities of all staffs and divisions in OC are being reviewed and will be re-published as appropriate. The Administrative Staff will of course be included.
14. The Chief OC-E provide DCO and DD/S with specific and detailed case history reflecting lack of support and general difficulties encountered with Director of Logistics.

On the basis of a review of items prepared by OC-E, action by the DCO will be taken first with the DLO. Any points which cannot thereby be resolved, will be referred to DD/S

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15. The existing OC directive which places [redacted] Senior Communications Officer in the chain of command between the [redacted] Station and the American Activities Branch be rescinded and replaced by specific and precise directive maintaining the delineation between operational command channels and administrative support.

The directive in question is being revised.

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- 19.a. The Chief of S/C be commended for high level of efficiency of staff communications.

The Signal Center and other Hq and Overseas OC elements have been commended thru dissemination of the DCI comments addressed to the DCO.

- b. The DCO should disseminate a Notice to all OC Signal Center personnel reflecting IG report views regarding achievement and extra effort.

- 21.a. DCO and Chief S/C arrange for clearance for a few PMA personnel for char duties in the Signal Center.

This matter was discussed with the Office of Personnel and the Office of Security. The Office of Security did not concur in the proposal to clear PMA personnel for char duties in the Signal Center. An alternate proposal is to assign to the Signal Center a staff employee who would supervise the char force in the clean up work, thereby eliminating the necessity of shutting down operations between shifts. This arrangement will save considerable time presently lost by the Signal Center in having to shut down for the char force.

- b. Arrange for the assignment of parking spaces to members of the 12-8 shift.

This situation has been reviewed and, at the present time, the 12-8 shift is not encountering any difficulty in obtaining parking spaces. The 4-12 shift has encountered considerable problems and this matter is under study with the view of providing more spaces for personnel assigned to this shift.

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25X1A6a 36. Use of cable note should be discontinued and all [redacted] cables conform with regular procedures.

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In reply to the request to Chief [redacted] to discontinue the cable note, after discussion with the Chief of Station, [redacted] SC has received a request for reconsideration from the Chief of Station. This request indicates that restrictions imposed in the latter part of 1955 have overcome the abuse noted by the IG and states that Mr. [redacted] considers the cable note as necessary to avoid the improper use of long distance telephones.

On the basis of a recent staff study on this subject it was concluded that it would be uneconomical to establish the fast pouch service as recommended. The fast pouch service between Washington and [redacted] was discontinued in September 1955 because it was more economical to the Agency to send routine and deferred traffic by cable rather than by fast pouch. However, at the suggestion of both the Deputy Director (Plans) and the Deputy Director (Intelligence) this matter will shortly be referred to the Director again.

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